

Outstanding NEC Team Performance Awards 2026

Guide to Application

About the Awards

First organised by the Development Bureau in 2025, the Outstanding NEC Team Performance Awards (“Awards”) aim to recognise outstanding teams who have successfully applied the core NEC principles of mutual trust & cooperation to enhance project or service performance, thereby encouraging and motivating the construction industry to embrace the NEC ethos as well as fostering a collaborative culture that drives excellence in a sustainable manner.

Entries of the Awards should demonstrate their exceptional efforts contributory to remarkable collaboration among clients, consultants, contractors and other delivery partners, as appropriate, and how their teamwork, synergized with excellence in site supervision, contract administration and problem solving, has translated the concept of collaborative partnering into tangible, impactful outcomes. Through the Awards, the successful stories of the winning teams and their best practices of applying the NEC spirit to overcome challenges, thereby achieving outstanding outcomes, can be shared within the industry.

Awards Categories

1) Excellence in Partnering 卓越夥伴合作獎

Entries for this category should demonstrate how the collaborative ethos and core principles of the NEC suite have been truly embraced — particularly mutual trust and cooperation, early warning, joint risk management, and shared decision-making — to drive transformative improvements in project or service delivery, resulting in outstanding outcomes.

a. Capital Works Projects

Covering capital works and infrastructure projects delivered through Engineering and Construction Contracts (ECC), Design Build and Operate Contracts (DBOC), Alliance Contracts, Framework Contracts used for capital delivery, or other project-specific NEC forms.

b. Term and Maintenance Works

Covering term service, maintenance, operational and recurring works delivered through Term Service Contracts (TSC), Framework Contracts, or other NEC forms designed for specified service periods.

2) Excellence in Innovation & Technology Adoption 卓越創新科技應用獎

Entries for this category should demonstrate how innovation and technology solutions have been successfully adopted and integrated in the works or services under the collaborative principles of NEC to significantly achieve transformative improvements in performance, efficiency, quality, sustainability, or safety outcomes.

a. Capital Works Projects

Covering capital works and infrastructure projects delivered through ECC, DBOC, Alliance Contracts, Framework Contracts used for capital delivery, or other project-specific NEC forms.

b. Term and Maintenance Works

Covering term service, maintenance, operational and recurring works delivered through TSC, Framework Contracts, or other NEC forms designed for specified service periods.

Eligibility Criteria

Capital Works Projects

- Open to all NEC capital works projects in **Hong Kong** that are contract-based, project-based or alliance-based in nature;
- Delivered through ECC, DBOC, Alliance Contract, Framework Contracts used for capital delivery or other NEC project-specific delivery arrangements;
- Currently under construction stage or substantially completed on or after **4 September 2025**; and
- Submitted jointly with the unanimous agreement of all key contract parties, such as the *Client* (acting as lead applicant), *Project Manager*, *Contractor* and *Supervisor*. Other contract parties, such as subcontractors, are also welcome to join the submission where appropriate.

Term and Maintenance Works

- Open to all NEC works in **Hong Kong** that are term-based or maintenance-based in nature;
- Delivered through TSC, Framework Contracts or other NEC forms designed for specified service periods;
- Ongoing or completed with the Service Period ended on or after **4 September 2025**; and
- Submitted jointly with the unanimous agreement of all key contract parties, such as the *Client* (acting as the lead applicant), *Service Manager* and *Contractor*. Other contract parties, such as subcontractors, are also welcome to join the submission where appropriate.

Where an entry has mixed features, involves multiple contracts, or does not squarely fall within one of the above categories, the Development Bureau (DEVB) and/or the Judging Panel may determine the appropriate category that the entry should compete in, having regard to its primary delivery model.

Projects that received awards in the 2025 Awards are ineligible for entry.

The DEVB and/or the Judging Panel reserve the right to disqualify entries that fail to meet the relevant eligibility criteria.

Judging Criteria

The judging criteria for each category are outlined in the table below:

Excellence in Partnering	Excellence in Innovation & Technology Adoption
Collaborative Culture Demonstrate what specific practices and systems have been adopted to foster mutual trust and cooperation	Creativity Illustrate how the team has leveraged NEC approach (e.g. X30) to develop, adopt or enhance innovation and technology solutions (e.g. creative applications of existing or new technologies, materials and systems)
Problem Solving Describe the significant challenges faced and detail how the team leveraged its collaborative partnering spirit to overcome them	Scalability & Replicability Illustrate the potential of the innovation and technology solution(s) adopted to be scaled up and replicated for industry-wide application
Project Performance and Outcome Demonstrate how the collaborative partnering culture has benefitted the project/maintenance in terms of time, cost, quality, health & safety, and/or sustainability	Project Performance and Outcome Demonstrate how the innovation and technology solution(s) has/have benefitted the project/maintenance in terms of time, cost, quality, health & safety, and/or sustainability

Judging Panel

The Judging Panel, chaired by the Permanent Secretary for Development (Works) cum Chair of NEC Asia Pacific Users' Group, comprises industry leaders from different organisations. Shortlisted entries are required to make face-to-face presentations to the Judging Panel.

Prize

A trophy will be presented to the winner of each award category. Certificate(s) will also be presented to entries with meritorious performance under each award category.

How to apply

Entries shall be submitted through the online application system

(Click here: www.nechk.gov.hk/teamawards.html).

Each entry should include the following submissions:

- **A completed application form;**
- **Eligibility evidence** showing the adoption of NEC form and the contract status (e.g. articles of agreement, completion certificate, etc.);
- **Additional documents**, limited to **2 pages in A4 size**, which may include photos, drawings, or diagrams. **(Optional)**; and
- A **video** with a duration of **less than 5 minutes**. **(Optional)**

All entries must be submitted by **5:00 pm (Hong Kong time), 4 September 2026**.

Late submission **will not be considered**.

Timeline

4 September 2026	Application deadline
September – October 2026	Selection of shortlisted candidates
October – November 2026	Presentation to the Judging Panel
1 December 2026	Presentation of the Awards

The Awards will be presented in the Outstanding NEC Team Performance Awards Ceremony at NEC Asia Pacific Conference 2026 on 1 December 2026.

Enquiries

All enquiries shall be made to the Secretariat of the Outstanding NEC Team Performance Awards, DEVB (Tel: +852 3509 7323 or Email: nechkaward@devb.gov.hk).